

## Professors' fair tenure track

Various tenure track systems for professors are in place in the universities and in some state research institutes. According to the Finnish Union of University Professors' position, recruitment shall concern all levels of tenure track equally, the level of full professor included.

A professor's position is filled by a public application process, or by invitation. Legislation and collective agreements do not recognise a professor's tenure track. The Universities Act shall be amended with statues concerning the tenure track leading up to the professorship. Additionally, the discrepancy between the professors' tenure track and labour legislation shall be resolved.

## For the tenure-track to be fair, it must follow the criteria below:

- 1. The university is using a public and clear description of the application process and the advancement on the tenure track.
- 2. All applicants shall be evaluated during a recruitment process. If only those deemed most qualified, the so-called shortlist, are being evaluated, the evaluation must concern at least three applicants.
- 3. The employment contract of the recruited states the assessment criteria, under which his/her success will be evaluated.
- 4. Those on the tenure track are being treated non-discriminately and equally.
- 5. During the contractual employment relationship, the employment contract of the person on the tenure track can be altered by a common agreement only.
- 6. Those on the tenure track are given sufficient information on how they can advance their career through their work and achievements.
- 7. Those on the tenure track are provided with a genuine opportunity to manage those tasks that will be used as the basis for the evaluation of their success.
- 8. The advancement of those on the tenure track will be reviewed on an annual basis, for example, in connection with performance assessments.
- 9. The salary of a person on the professors' tenure track shall match the requirement of the job and his/

her personal performance, and it will develop accordingly as the person advances on the tenure track.

- 10. The evaluation shall appropriately consider scientific/artistic activity, teaching merits, and social interaction. In the assessment of scientific activity, the principles of responsible research assessment, such as, for example, the DORA Declaration (San Francisco Declaration on Research Assessment) and the national recommendation for a responsible research assessment.
- 11. Upon achieving the goals specified in the employment contract, an individual can advance on the tenure track faster than originally planned.
- 12. Those on the professors' tenure track may, based on a legitimate reason (for example, family leave), be granted an extension in order to secure the merits required.
- 13. A minimum of two experts shall be invited to issue a statement on the qualifications and merits of an individual on the tenure track prior to the individual's selection to a professor's position.
- 14. Those recruited to a tenure-track position shall be provided with an opportunity to receive supervision and support for their work.
- 15. In the case the person on the professors' tenure track does not meet with the criteria predetermined together, the university shall take care of the fair continuation of the career.

Where applicable, this instruction is to be used in state research institutes as well. Approved by the Finnish Union of University Professors' Board on December 10, 2021